## Department of Intellectual and Developmental Disabilities Quality Assurance Individual Review for Independent Support Coordination Services

Domain 1. Access and Eligibility						
Related CQL Personal Outcome Measu	res:					
People are treated fairly.						
People choose services.						
People choose personal goals.						
Related CQL Basic Assurance Indicato						
The organization upholds due process						
> The organization respects people's co						
		and person-directed services and supports.				
The organization provides continuous	and consist	ent services and supports for each person.				
Outcome 1A: The person and family monchaice of available qualified providers.		knowledgeable about the HCBS waiver and other	services, and have access to services and			
Indicators	Results	Guidance	Comments			
1.A.6. The provider has an understanding of how the person can appeal adverse decisions regarding services and participation in the HCBS waiver program and makes the written policy regarding appeal processes available as needed to persons served.	Y	The ISC agency maintains evidence that staff, individuals and their families are given information on applicable appeal policies.  The ISC agency maintains current copies of the applicable appeal policies.  The ISC agency appoints a designee who is familiar with the appeals process and assists individuals and families with questions and concerns.  The ISC agency maintains evidence of efforts to assist in the appeals process.  The ISC agency knows how to assist the individual with filing applicable appeals.  The ISC agency educates families of children about services provided by the Early and Periodic Screening and Diagnostic Testing program and services funded by other programs.				

		The ISC coordinates services with the person's MCO.  Provider Manual reference: 2.5.a-b., 2.8.a-f.; 4.6.h.; IN.3.d.			
*1.A.8. ISCs support the person (assisted by family members) to exercise choice and facilitate access to selected services.	Y   N   NA   IJ	<ul> <li>The ISC agency has a process to ensure the following:</li> <li>The Freedom of Choice form was appropriately completed and signed by the participant or his/her guardian or conservator, which specifies that choice was offered between waiver services and institutional care. (SP – a.i.e.1.);</li> <li>The Waiver Participant's record contained documentation that the person or guardian/conservator, as applicable, was provided with a list of waiver services. (SP – a.i.e.4.); and</li> <li>The Waiver Participant's record contains documentation that the person or guardian/conservator, as applicable, was provided with a list of available qualified providers (SP – a.i.e.5.).</li> <li>Provider Manual reference: 1.7., 4.6.c-d., 10.7.</li> </ul>			
Domain 2. Individual Planning and Imp	lementation	1			
Related CQL Personal Outcome Measu	res:				
People experience continuity and sec	urity.				
People use their environments.					
People choose services.					
People choose personal goals.					
Related CQL Basic Assurance Indicato	rs				
People access quality health care.					
The organization provides individualiz	ed safety su	ipports.			
> The organization implements an ongoing staff development program.					
The support needs of individuals shape the hiring, training and assignment of all staff.					
		and person-directed services and supports.			
The organization provides positive be					
• '		ent services and supports for each person.			
Business, administrative and support					
The cumulative record of personal info					
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Indicators	Results	Guidance	Comments
*2.A.3. Pre-planning activities are performed prior to the planning meeting.	Y   N   NA   IJ	The ISC agency ensures pre-planning activities are completed by ISCs as required, including:  Providing information to the person and / or the person's legal representative about the planning process.  Completion of required preplanning activities including information gathering, identifying and requesting assessments, reviewing assessment information and recommendations, review of the previous year's ISP, developing and distributing a draft ISP, arranging the planning meeting.  Reviews of the person's rights and responsibilities including appeal rights, right to choice of providers, Title VI, and complaint resolution procedures.	Comments
		Provider Manual reference: 3.4; 3.6.; 3.6.1.; 4.6.a-c.; 4.6.h.; 4.7.2.	
*2.A.4. Current and appropriate assessments of the person's abilities, needs and desires for the future are used in developing the plan.	Y	The ISC agency implements a process to ensure information is gathered as a part of preplanning activities and recommendations or findings from current assessments can be seen or reflected in the ISP.	
		The ISC agency utilizes a process that assures its staff understand the risk assessment process and their responsibilities and have an understanding of potential risk factors and their implications for the people they support.	
		The provider develops and implements a system to ensure that the Risk Assessment Process, including RIITs, and RAPT, is completed.	
		<ul> <li>The ISC agency implements a system to ensure the following:</li> <li>ISP development included a uniform needs assessment. (SP - a.i.b.1);</li> <li>ISP development included a risk factor</li> </ul>	

		<ul> <li>assessment (RAPT) (SP - a.i.b.2.);</li> <li>The ISP development included a medical assessment, where applicable (SP - a.i.b.3.); and</li> <li>Person-Centered Thinking tools and skills must be used in the development of an ISP.</li> </ul>	
*2.A.5. The plan includes individualized supports and services to address the person's needs.	Y    N    NA    IJ	Provider Manual reference: 3.5; 3.6; 3.6-1; 4.6.a.  The ISC agency implements a process to ensure ISC staff demonstrate competency when writing the plan. This includes review to ensure the ISP is complete, accurate, current, and meets all DIDD requirements.  The ISC agency implements a system to ensure the following:  The ISP accurately describes the participant's desired outcomes, assessed needs, and preferred lifestyles as identified in preplanning	
		<ul> <li>activities (SP - a.i.b.6.);</li> <li>The ISP accurately indicates the current services and supports required to meet identified needs (SP - a.i.b.7.);</li> <li>ISPs have measurable action steps applicable to each of the outcomes specified (SP - a.i.a.2.);</li> <li>The ISP includes a statement regarding the person's desire to work. If the person desires employment, the ISP identifies the supports needed to help facilitate the person's employment; and</li> </ul>	
		For people who do not desire to work, the ISP describes how staff will educate the person about, and support the person in, exploring employment opportunities available in their community.  Provider Manual reference: 3.2; 4.6.e; 4.7; DIDD Commissioner Memo #188 9/5/13; Arlington Exit Plan Agreed Order 1/15/13.	

*2.A.7. The ISC develops and distributes the initial plan and annual updates in a timely manner.	Y   N   NA   J	<ul> <li>The ISC agency implements a system to ensure the following:</li> <li>The ISPs are reviewed and revised as needed before the annual review date (SP – a.i.c.1.).</li> <li>Logs or other documentation kept by the ISC provider show that ISPs or annual updates are distributed within prescribed timeframes.</li> </ul> Provider Manual reference: 3.7; 3.8; 3.9; 4.7	
Outcome 2B. Services and supports a	re provided	according to the person's plan.	
Indicators	Results	Guidance	Comments
*2.B.1. The ISC arranges for and coordinates needed services identified in the plan in a timely manner.	NA	<ul> <li>The ISC agency system of oversight ensures:</li> <li>Requests for services are submitted to the DIDD within prescribed timeframes. Request for services documentation (ISP amendments, etc.) is complete, accurate and submitted according to DIDD requirements;</li> <li>All services and supports described in the ISP are arranged and secured;</li> <li>Assistance is provided with identifying, locating and accessing providers of services and supports. Services and supports are arranged in a cost effective manner;</li> <li>DIDD services that require consideration by, or denial by, third party funding sources (Medicare, TennCare, etc.) are sought before submitting the request for DIDD services.</li> <li>Provider Manual reference: 2.8.a; 4.6.b; 4.6.d; 14.2.d; Provider Agreement A.3.</li> </ul>	
*2.B.2. The person's plan is implemented in a timely manner.	Y   NA   IJ	The ISC agency system of oversight ensures services identified in an ISP are in place and being provided according to the plan.  Services in the plan were put into place according to time frames identified in the person's ISP (or there is documentation to support the extension of a timeframe and the need to update this in the ISP) or the person was given the right to agree to, or to appeal the delay.  Provider Manual reference: 3.8; 5.11.	

Indicators	Results	Guidance	Comments
*2.D.3. The ISC monitors implementation of the person's plan.	Y   N   NA   IJ	The ISC provider oversight system ensures that ISCs are monitoring in accordance with DIDD requirements, including:  The Waiver Participant received services in the amount specified in the approved ISP, or by TennCare approved and documented exception (SP - a.i.d.2.);  The Waiver Participant received services in the frequency specified in the approved ISP, or by TennCare approved and documented exception (SP - a.i.d.3.);  The Waiver Participant received services in the duration specified in the approved ISP, or by TennCare approved and documented exception (SP - a.i.d.4.);  The Waiver Participant received medical exams in accordance with TennCare rules (HW - a.i.1.):  - Under 21 - EPSDT standards;  - 21-64 - every 1-3 years, determined by the physician;  - Over 65 - annually.	
		reported to the provider management and DIDD, as indicated, and followed to resolution.  Provider Manual reference: 4.6; 4.7; 5.11; 8.3-1	
*2.D.4. The ISC ensures that the person's plan is reviewed and revised according to the required schedule or as necessary to address emerging needs.	Y   N   NA   IJ	<ul> <li>The ISC agency has a process to ensure that:</li> <li>There is ongoing communication with the person served, family and/or legal representative, planning team members and agencies that provide supports and services to assure desired or needed outcomes are achieved and issues are resolved;</li> <li>The ISC works collaboratively with the person, their legal representative, family, members of the planning team and other providers to ensure meetings are scheduled and held as required and whenever necessary to address</li> </ul>	

		emerging needs, review, revise or update the plan.		
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		The ISP was reviewed monthly by the ISC.		
		The ISPs were revised, as applicable, by the ISC		
		to address changing needs whenever (SP - a.i.c.2.):		
		The action steps and outcomes change;		
		Services or service providers change;		
		There is a significant change in overall service		
		<ul><li>and support needs; or</li><li>The ISP no longer reflects the person's</li></ul>		
		preferred lifestyle.		
		Provider Manual reference: 3.4; 4.6.e		
2.D.8. ISC documentation meets DIDD	Υ	The ISC agency has a process to ensure that the		
requirements and accurately reflects the person's status.	N 🗌 NA 🗌	ISC documents all monitoring activities and significant contacts with the person or others		
person's status.	l ij ⊟	regarding services and supports to the person.		
		T. 100		
		The ISC agency implements a system to ensure the following:		
		The Waiver Participant had an annual LOC		
		re-evaluation completed within 12 months of		
		their initial evaluation or last annual re- evaluation (LC - a.i.b.1.);		
		The LOC criteria were accurately and		
		appropriately applied for the LOC re-		
		evaluation decision (LC - a.i.c.6.).		
		Provider Manual reference: 1.6; 4.7.; 4.10		
		Provider Manual Telefelice. 1.0, 4.7., 4.10		
Domain 3. Safety and Security				
Related CQL Personal Outcome Measu	ires:			
People are safe.      People experience continuity and see	urity			
<ul> <li>People experience continuity and security.</li> <li>People use their environments.</li> </ul>				
People are free from abuse and neglect.				
Related CQL Basic Assurance Indicato				
People are free from abuse, neglect, mistreatment and exploitation.				

Acute health needs are addressed in a timely manner.					
Staff immediately recognize and respond to medical emergencies.					
They physical environment promotes people's health, safety and independence.					
emergency p	lans.				
ironments are	e sanitary and hazard free.				
joing staff dev	velopment program.				
ns that promo	te continuity and consistency of direct support profess	sionals.			
t functions pr	omote personal outcomes.				
formation pro	omotes continuity of services.				
ns for reviewi	ng and analyzing trends, potential risks and sentinel e	vents including allegations of abuse, neglect,			
njuries of unk	nown origin and deaths.				
	horough investigations of each allegation of abuse, ne	glect, mistreatment and exploitation, and of each			
		neglect, mistreatment and exploitation, and to			
and works is	s safe.				
Results	Guidance	Comments			
Υ 🗌	The ISC provider oversight system ensures there				
N 🗌	is evidence that the ISC identifies, reports and				
NA 🗌	monitors the person's situation related to safety				
IJ 🗌	issues. Issues are monitored to resolution.				
	person's safety is assured.				
	Dura idan Manada nafananaa 10 is 0.7				
Provider Manual reference: 4.6.j; 9.7.					
-					
ry and comf	ortable living arrangement.				
		Comments			
Results	Guidance	Comments			
Results Y	Guidance The ISC agency has a system in place to ensure	Comments			
Results Y  N	Guidance The ISC agency has a system in place to ensure the person's ISC routinely monitors the	Comments			
Results Y	Guidance  The ISC agency has a system in place to ensure the person's ISC routinely monitors the maintenance of a sanitary and comfortable living	Comments			
Results Y  N	Guidance The ISC agency has a system in place to ensure the person's ISC routinely monitors the maintenance of a sanitary and comfortable living environment / program site. Issues are monitored	Comments			
Results Y	Guidance  The ISC agency has a system in place to ensure the person's ISC routinely monitors the maintenance of a sanitary and comfortable living	Comments			
	pond to medic people's he emergency plants are going staff dead on the formation process and proced as for reviewing juries of unknown appropriate at the investigation for staff results and works is results Y N	pond to medical emergencies.  Is people's health, safety and independence.  It points are sanitary and hazard free.  It points that promote continuity and consistency of direct support profess that promote personal outcomes.  It formation promotes continuity of services.  It and procedures that define, prohibit and prevent abuse, neglect, as for reviewing and analyzing trends, potential risks and sentinel enjuries of unknown origin and deaths.  Idetect and report allegations of abuse, neglect, mistreatment and exprompt and thorough investigations of each allegation of abuse, near norigin.  It appropriate and prompt response to substantiated cases of abuse, the investigation.  It is a continuity of services.  It is a			

Outcome 3C. Safeguards are in place to protect the person from harm.			
Indicators	Results	Guidance	Comments
*3.C.4. The provider has developed and implemented protection from harm policies and procedures.	Y    N    NA    IJ	The ISC agency develops and implements written protection from harm policies and procedures that are consistent with the DIDD Provider Manual.  A reportable incident form is filed for every incident that is witnessed or discovered.	
		Completed reportable incident forms are stored securely and confidentially in an area separate from the person's record.	
		The ISC reviews each reportable incident form received and, as indicated, determines appropriate actions. e.g., meeting with the person's planning team, revising the person's ISP to be coordinated with the appropriate service provider(s).	
		A staff person has been designated as Incident Management Coordinator and has received training approved by DIDD.	
		Provider Manual reference: 5.3.; 7.1-1.; 7.3.; 7.4.; 7.6.	
*3.C.6. Potential employees are screened to ensure that known abusers are not hired.	Y   NA   IJ	Provider personnel records reflect that the provider has checked applicable registries prior to hiring employees, subcontracting or utilizing volunteers. The organization is responsible for consulting the Abuse Registry, the Tennessee Sexual Offender Registry, the TN Felony Offender List and the Office of Inspector General's List of Excluded Individuals/ Entities	
		No individual listed on the Abuse Registry, the Tennessee Sexual Offender Registry, the TN Felony Offender List, or the Office of Inspector General's List of Excluded Individuals/ Entities is allowed to volunteer or to be employed to provide direct support to individuals receiving services.	

		The Provider has a process to screen its employees and subcontractors on an ongoing monthly basis through the OIG List of Excluded Individuals/Entities to determine whether any of them has been terminated, debarred or excluded from participation in Medicare, Medicaid, SCHIP, or any Federal health care programs (as defined in Section 1128B (f) of the Social Security Act) and not employ or contract with an individual or entity that has been excluded.  The provider has completed background checks on all staff hired in accordance with DIDD requirements.  The provider does not employ, retain, hire or contract with any individuals, as staff or volunteers, who meet the definition of prohibited staff in the DIDD Provider Agreement.  Provider personnel records reflect that employment applications were complete for all applicants hired and contain reference to their involvement in any case of substantiated abuse, neglect, mistreatment or exploitation as per the current DIDD Provider Agreement.  All employees, personnel of the provider's subcontractors and/or volunteers have in their personnel files a signed statement regarding their involvement in any case of substantiated abuse, neglect, mistreatment or exploitation, as per the current DIDD Provider Agreement.	
3.C.9. The provider records all	Υ□	Provider Manual reference: 5.2.b.; 5.2.c.; 5.2.d.; 5.2.f.; 5.2.g.; 10.13; 10.13.a.; 10.13.b.; Provider Agreement A.12.  There is evidence that the provider has	
complaints, takes action to appropriately resolve the complaints presented, and documents complaint resolution achieved.	N   NA   IJ	established a Complaint Resolution System which includes, but is not limited to:  Designation of a staff member as the complaint contact person;	

		Maintenance of a complaint log, and		
		Documentation / trending of complaint activity.		
		Provider Manual reference: 2.6.a.		
*3.C.10. The provider reports incidents	Υ	The provider complies with protection from harm		
as required by DIDD, including following	N $\square$	reporting as required by State law, DIDD		
timeframes and directing the report to	NA 🗌	requirements and any applicable court orders.		
the appropriate party.	IJ 🗌			
		Deaths are reported according to the DIDD		
		Provider Manual.		
		All critical incidents (i.e., abuse, neglect,		
		exploitation, serious injury of unknown cause,		
		death of unexplained or suspicious cause) for the		
		waiver participant were reported (HW - a.i.11.)		
		Provider Manual reference: 7.1-1.; 7.2.; Chapter		
		8; DIDD Policy 90.1.2. Death Reporting and		
		Review Policy		
*3.C.12. The provider reviews incidents	Υ	The provider has effective procedures for		
of staff misconduct in accordance with	N 🗌	reviewing and addressing incidents of staff		
approved guidelines and resolves them	NA 🗌	misconduct.		
in a timely manner.	l ij 🖂	THIS STITUTE OF THE S		
		Provider Manual reference: Chapter 7		
Domain 9. Provider Capabilities and Q	ualifications	S		
Related CQL Personal Outcome Measu				
> People decide when to share personal		n.		
People are free from abuse and negle				
Related CQL Basic Assurance Indicate		was that define muchilities described	minter attended and available :-	
		ures that define, prohibit and prevent abuse, neglect,		
		ng and analyzing trends, potential risks and sentinel e	events including allegations of abuse, neglect,	
mistreatment and exploitation, and in			a and a manage	
		alth care objectives and promote continuity of service	еѕ ани ѕирропѕ.	
> People receive medication and treatn				
> They physical environment promotes				
The organization implements a system				
> The support needs of individuals sha			ala da la	
		te continuity and consistency of direct support profes	sionais.	
The organization treats its employees with dignity, respect and fairness.				

> The organization provides continuous	and consist	tent services and supports for each person.	
> The organization provides positive be	havioral sup	ports to people.	
> The organization's mission, vision and	d values pro	mote attainment of personal outcomes.	
Business, administrative and support	functions pr	omote personal outcomes.	
The cumulative record of personal info	ormation pro	omotes continuity of services.	
Support staff know how to prevent, de	tect and rep	port allegations of abuse, neglect, mistreatment and ex	xploitation.
> The organization has individualized er	mergency pl	ans.	
The organization implements an ongo	ing staff dev	velopment program.	
Outcome 9A. The provider meets and n	naintains c	ompliance with applicable licensure and Provider	Agreement requirements.
Indicators	Results	Guidance	Comments
*9.A.2. The provider complies with requirements in the provider agreement.	Y	The ISC agency has a current signed provider agreement that accurately reflects services provided during the course of the survey period.  ISC agency staff at all levels of the organization have access to and are trained in accordance with ISC provider policies and procedures, e.g. via an employee handbook.  The provider shall not subcontract without obtaining the prior written approval of the DIDD.  The ISC agency maintains public liability and other appropriate forms of insurance.  Provider agencies report any suspected Medicaid fraud to DIDD, TennCare and other appropriate agencies, per the provider agreement.	
9.A.3. The provider maintains appropriate records relating to the person.	NA   NA   IJ	The provider complies with appropriate DIDD requirements related to persons' records, including the records management policy and the Provider Manual.  Requirements applicable to all providers maintaining service recipient records include:  Providers must implement written policies pertaining to records maintenance, including identification of the location of required components of the record and identification of	

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		<ul> <li>staff responsible for records maintenance;</li> <li>All service recipient records must be stored in a manner that maintains the confidentiality of the information contained by preventing inappropriate access to the records;</li> <li>Records must be maintained by providers for a period of ten (10) years from date of death or discharge in accordance with the DIDD licensure standards (TCA 33-4-102), whether or not the provider is licensed by DIDD;</li> <li>Providers are to maintain original documents for the services provided by employed staff;</li> <li>Providers are to maintain copies of required documentation obtained from contracted staff and other providers;</li> <li>Records must be maintained by the provider in a manner that ensures that the records are accessible and retrievable within a reasonable time period;</li> <li>If records are maintained on an electronic system or electronic signatures are used, the provider follows DIDD policy.</li> <li>Documentation is legible.</li> <li>Abbreviations are spelled out when first used.</li> </ul>	
9.A.4. The provider develops and implements a written management plan describing how the agency conducts its business and specifying the provider's processes for protecting the health, safety and welfare of persons whom it supports.	Y   N   NA   IJ	<ul> <li>Provider Manual reference: 2.7.; 5.3.; Chapter 10; DIDD Policy 80.4.4. Electronic Records and Signatures; DIDD Provider Agreement</li> <li>The required components of a Management Plan include: <ul> <li>The provider's mission statement and philosophy of service delivery;</li> <li>An organizational chart;</li> <li>A description of service(s) offered by the provider;</li> <li>Complaint resolution procedures for persons supported, family members, and legal representatives</li> </ul> </li> <li>Provider Manual reference: 5.2.a.; 5.3.; 5.7.</li> </ul>	

*9.A.5. The provider has an effective	Y 📙	The provider maintains an ongoing self-	
self-assessment process to monitor the	N 🔲	assessment process.	
quality and effectiveness of the supports	NA 🗌		
and services that are provided.	IJ 🗌	To fulfill this requirement, the provider may use	
		the Council for Quality and Leadership (CQL)	
		Basic Assurances ® Self-Assessment.	
		Providers not using the CQL Basic Assurances ®	
		Self-Assessment must include in self-assessment	
		activities:	
		Review of a sample of services provided to	
		identify issues regarding documentation and	
		the effectiveness of services;	
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		Review of trends related to persons supported	
		and family satisfaction with services provided.	
		Review of incident trends, including those	
		related to medication variances and errors	
		and other health and safety factors.	
		Review of external monitoring reports for the	
		previous twelve (12) month period.	
		<ul> <li>Review of any sanctions imposed during the</li> </ul>	
		previous twelve (12) month period;	
		Review of personnel practices, including staff	
		recruitment and hiring, staff training and staff	
		retention / turnover;	
		As applicable, review of processes intended	
		to ensure timely access to health-related	
		intervention, such as health care	
		appointments and follow-up activities;	
		Review of policies and procedures to ensure	
		continuing alignment with current DIDD	
		requirements;	
		Application of the current DIDD QA Survey  Track to a second of the current DIDD QA Survey	
		Tool to a sample of persons supported.	
		The provides in also and the collinear of	
		The provider implements its self-assessment	
		activities as written.	
		The provider evaluates its self-assessment	
		process periodically throughout the year to	
		monitor its effectiveness.	
		The results of the internal self-assessment are	
		made available in an understandable fashion and	
		communicated timely to consumers, staff, the	

		governing body, and others upon request.	
*9.A.6. The provider reviews and utilizes information obtained from self-assessment activities to develop and implement an internal quality improvement process to improve supports and services.	Y	Provider Manual reference: 5.4.; 9.8.b.  The provider develops a written Quality Improvement Plan (QIP) to address the findings of all self-assessment activities. The Internal Quality Improvement Plan specifies the provider's plans for systemic improvement of identified issues and concerns and includes:  • Analysis of the cause of any serious issues and problems identified. Serious issues and problems are those that impact multiple persons supported or those that have health and safety consequences requiring medical treatment of one or more persons supported;  • Development of observable and measurable quality outcomes related to resolving the causal factors;  • Establishment of reasonable timeframes for implementation of quality initiatives;  • Assignment of staff responsible for completion of actions and achievement of quality outcomes; and  • Modification of policies, procedures, and/or the management plan (potentially including the QI plan) to prevent recurrence of issues and problems are identified, the Quality Improvement Plan is reviewed and revised to ensure for timely correction / resolution of the problem / issues.  The provider utilizes information gained from the internal self-assessment process to implement change to provider policies and procedures and the system of service provision.	
Outcome 9B. Provider staff are trained and meet job specific qualifications.			
Indicators	Results	Guidance	Comments

focused or additional training to meet the needs of the person.	NA 🗌 IJ 📗	completed the online equivalent within ninety (90) calendar days of employment, appointment or contract with the agency.	
		The provider has a training process / plan that ensures all employed and subcontracted staff and volunteers are trained in accordance with DIDD training requirements.	
		The ISC agency maintains documentation in personnel files to support that all staff participated in and demonstrated competency for all DIDD required training programs.	
		The ISC agency assesses the effectiveness of training programs provided by provider-employed trainers in terms of staff competency testing scores and retention/ application of information presented in the support coordination environment.	
		Provider Manual reference: 5.3.; 5.4.; 5.8.; Chapter 6; Provider Agreement A.16.	
*9.B.3. Provider staff meet job-specific qualifications in accordance with the provider agreement.	Y    N    NA    IJ	The ISC agency has established written jobspecific qualifications for staff at all levels of the organization.  The ISC agency ensures that staff considered for employment are qualified based on DIDD general	
		requirements.  The ISC agency personnel records reflect that the provider has confirmed prior work experience, if needed, in accordance with the job qualifications.	
		Provider Manual reference: 4.3.; 5.2.a.; 5.2.b.; 10.13.	
Outcome 9C. Provider staff are adequately supported.			
Indicators	Results	Guidance	Comments

Outcome 9D. Organizations receive guidance from a representative board of directors or a community advisory group.    Indicators	9.C.1. Provider staff report that supervisory staff are responsive to their concerns and provide assistance and support when needed.  *9.C.2. Provider staff receive ongoing supervision consistent with their job function.	Y NA IJ NA IJ	The ISC agency assesses and addresses ISCs' support needs.  Provider Manual reference: 5.6.  The ISC agency has written policies and procedures related to staff performance and evaluation.  If the agency uses subcontractors to provide services, its procedures include a mechanism for ensuring that subcontractor staff are supervised at the same level as agency-employed staff.  Supervisory staff monitor ISC caseloads and ensure they are in compliance with the DIDD provider manual.  The agency has a process to ensure all ISCs who do not have a Bachelor's degree in a human services field are supervised by someone who does meet that qualification.			
Outcome 9D. Organizations receive guidance from a representative board of directors or a community advisory group.    Indicators			Provider Manual reference: 4.3.; 4.5.; 5.2.q.; 5.10.			
9.D.1. The composition of the board of directors or community advisory group reflects the diversity of the community that the organization serves and is representative of the people served.  Y N W WI Not-for-profit providers with out of state boards or with boards whose members are not all residents of Tennessee must have local advisory groups composed solely of Tennessee residents.  For- profit providers must have a local advisory group.  Boards and advisory groups will be composed of individuals representing different community interest groups, including persons with disabilities						
9.D.1. The composition of the board of directors or community advisory group reflects the diversity of the community that the organization serves and is representative of the people served.  Y N W With boards whose members are not all residents of Tennessee must have local advisory groups composed solely of Tennessee residents.  For- profit providers must have a local advisory group.  Boards and advisory groups will be composed of individuals representing different community interest groups, including persons with disabilities	Indicators	Results	Guidance	Comments		
Provider Manual reference: 5.8.a.; 5.8.b.	9.D.1. The composition of the board of directors or community advisory group reflects the diversity of the community that the organization serves and is	Y	Not-for-profit providers with out of state boards or with boards whose members are not all residents of Tennessee must have local advisory groups composed solely of Tennessee residents.  For- profit providers must have a local advisory group.  Boards and advisory groups will be composed of individuals representing different community interest groups, including persons with disabilities and or family members of people with disabilities.			

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9.D.2. The members of the board of directors or community advisory group receive orientation and training sufficient to effectively discharge their duties.	Y    N    NA    IJ	Within 90 calendar days of appointment, new members of the board are provided orientation regarding the duties and responsibilities of board members. Orientation will also include an introduction to the organization, the services it provides, an overview of its purpose, mission statement and goals and objectives.	
		All board chairs attend DIDD new provider orientation or complete the online equivalent within ninety (90) calendar days of assuming office.	
		Advisory group members are encouraged to attend orientation that includes an overview of provider operations and a description of the duties and responsibilities of advisory group members.	
		Provider Manual reference: 5.8.a.; 5.8.b.	
9.D.3. The board of directors or community advisory group provides active, effective and ethical guidance for the organization.	NA   NA   N	There are provisions guarding against the development of a conflict of interest between an individual board member and the organization.  Boards and advisory groups meet at least quarterly and more frequently if necessary to effectively fulfill its duties and responsibilities.  The non-profit Board will review and, as necessary, approve the organization's governing documents, by-laws, policies, quality assurance surveys, and internal quality improvement plan and self-assessments on a regular basis; financial statements are reviewed by the board quarterly. Advisory group members are advised of proposed changes to policies and procedures and asked to provide input.	
		The Board will review and take action to address and resolve in a timely manner any fiscal or other serious issues identified through the provider's self-assessment or through external monitoring.	
		Minutes from meetings of Boards of directors and advisory groups reflect presentation of service	

		recipient and family input and consideration of the information presented in revising provider operational policies, procedures and plans, as appropriate.  The board employs a chief executive officer who has been delegated the responsibility and authority to implement board approved plans, policies, etc.  Provider Manual reference: 5.8.a.; 5.8.b.		
Domain 10: Administrative Authority a	nd Financia	I Accountability		
Related CQL Personal Outcome Measu	ıres:			
People experience continuity and sec	urity.			
Related CQL Basic Assurance Indicate	ors			
The organization implements sound fiscal practices.				
Outcome 10A. Providers are accountal	ole for DIDD	requirements related to the services and support	s that they provide.	
Indicators	Results	Guidance	Comments	
*10.A.1. The agency provides and bills for services in accordance with DIDD requirements.	Y   NA   IJ	Review of documentation and billing  The provider's system of internal financial controls provides for appropriate use of funding and documentation of such.  Review of the ISC agency's individual waiver findings reflects the agency billed in accordance with DIDD requirements.		
		Provider Manual reference: 4.6.; 5.11.		